We are the Drug Policy Alliance and we envision a just society in which the use and regulation of drugs are grounded in science, compassion, health and human rights, in which people are no longer punished for what they put into their own bodies but only for crimes committed against others, and in which the fears, prejudices and punitive prohibitions of today are no more.

Please join us.

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On the Cover:
A DPA supporter at a rally to end the drug war in Santa Fe, New Mexico.

The work described herein includes that of the Drug Policy Alliance, a 501(c)(3) organization, and Drug Policy Action, a 501(c)(4) organization.
As a Drug Policy Alliance member, you've helped usher in an era filled with many new challenges and opportunities. The accomplishments detailed in this report – which focuses primarily on June 2012 through May 2013 (DPA’s fiscal year) – would have been unimaginable just a few years ago. We're making more progress than ever before, but all this could change unless we continue to grow stronger, tougher and smarter.

In an historic shift, elected officials from both sides of the aisle are realizing more and more that our drug policies must shift toward a health-based approach. Yet this has proved to be easier said than done. Federal and state budgets continue to emphasize enforcement, prosecution and incarceration, while the will to bring about effective change remains stuck within the complex web of entrenched state and local policies.

But no one, not even the White House, can ignore the reality that marijuana legalization has officially moved into the mainstream of U.S. and international politics now that Colorado, Washington and – perhaps by the time you read this – Uruguay have become the first political jurisdictions in the world to approve the legal regulation of marijuana.

DPA provided roughly one-third of the funding for the Washington initiative, while in Colorado we were deeply involved in the research, drafting, funding and the on-the-ground campaign. We’ve also played a pivotal role in Uruguay, where we helped coordinate a public education campaign while working closely with government officials, activists, journalists and others, including President José Mujica himself.

Even as we work hard to ensure that the new laws in Colorado and Washington are implemented effectively, we’re also working with state and local allies to legalize marijuana in California, Oregon and a host of other states over the next three years. Meanwhile, we’re doing our best to reduce marijuana arrests and penalties wherever prohibitions persist. And we’re continuing to defend and expand legal access to marijuana for medical purposes.

But DPA is fighting for much more than just ending marijuana prohibition.

We’re stepping up our efforts to reduce the number of people incarcerated for drug law violations. We’re playing a leadership role in reducing overdose fatalities, which have skyrocketed over the past decade to overtake car accidents as the leading cause of accidental death in the U.S. We’re challenging and working with state and local governments to treat drug use as a health rather than criminal issue. We’re teaching our fellow citizens about the positive results of decriminalization policies outside the U.S. And we're especially excited about our growing work in Latin America, where we’re working with the Global Commission on Drug Policy and other allies to shape a new drug policy for the 21st century.

Trying to reform our country’s entrenched system of mass incarceration is like trying to turn around an ocean liner. It feels now like we’re headed in a new direction, just not quickly enough. It’s up to us – as people who care about fiscal responsibility, compassion, health and human rights – to ensure that real change comes as soon as possible.

Today’s successes build on the work of DPA and our allies over recent years. Tomorrow’s successes will only come if we step up our efforts to take our movement to the next level.
Building a Movement, Opening the Debate

DPA is at the forefront of the burgeoning drug policy reform movement. We have taken an issue that hovered at the fringes of American politics just 15 years ago and brought it into the mainstream without sacrificing our passion, our vision or our core principles.

While much of our day-to-day work involves organizing and leading political coalitions to advance specific policy objectives, we also “connect the dots” among the many issues related to drug policy reform. DPA consistently utilizes the media and online activism to spread the word and broaden the debate on drug policy – and in the past year we were more successful than ever. We also help start and mentor local drug policy reform organizations and provide them with communications, organizing and funding support.

DPA has emerged as the “go-to” organization for drug policy reform efforts. We pitch stories every day to reporters and columnists, send out press releases, draft op-eds for publication by staff and other prominent public figures, appear on television, and speak to audiences across the country and around the world. We react to breaking news, and we make our own news, always with an eye toward informing and shaping public opinion.

DPA is unusual among advocacy organizations in that more than half of our staff regularly engage the media. More than two dozen DPA staff were interviewed or mentioned in more than 5,000 radio, TV and print stories this year.

Our efforts are putting drug policy reform on the agendas of some of the world’s most influential individuals and organizations. DPA’s executive director, Ethan Nadelmann, is frequently presented with invitations from prominent organizations, media outlets, and leading forums on the right and the left.

(Continues next page)
Mexican poet and movement leader Javier Sicilia on Capitol Hill at the conclusion of the Caravan for Peace and Justice.
DPA has also stirred up debate and fueled media coverage of less-discussed issues – such as the epidemic of overdose fatalities, the success of Portugal’s decade-long drug decriminalization policy, the uncritical adoption of drug courts, and the huge racial disparities in drug enforcement, prosecution and sentencing.

**Debate Breaks Open in Latin America**

For four decades, the U.S. and its allies in Latin America have pursued drug war policies that rely overwhelmingly on prohibition, incarceration and interdiction. But in just the last few years, there has been a series of dramatic turns of events, as drug policy reform has gained unprecedented momentum in Latin America.

DPA has been deeply involved in these developments from the beginning – advising leaders and high-level officials, providing them with research and information to support their proposals, and appearing in dozens of U.S. and Latin American media outlets.

In 2011, Kofi Annan, Paul Volcker and Richard Branson joined former presidents Fernando Henrique Cardoso (Brazil), César Gaviria (Colombia) and Ernesto Zedillo (Mexico) and other distinguished members of the Global Commission on Drug Policy to declare the time had come to “break the taboo” on exploring alternatives to the failed war on drugs – and to “encourage experimentation by governments with models of legal regulation of drugs,” especially marijuana.

More recently, the current presidents of Colombia, Guatemala and Uruguay have joined these calls for reform. In May, the Organization of American States produced a groundbreaking report, commissioned by heads of state of the region, that included marijuana legalization as a potential policy alternative. It’s the first report by a major multilateral organization to consider legalization, decriminalization and other alternatives to prohibitionist policies on an equal footing with the status quo – representing an important step in elevating and legitimizing a discussion that until a few years ago was essentially banned from official government circles.

“At the heart of the Uruguayan marijuana regulation bill is a focus on improving public health and public safety. Instead of closing their eyes to the problem of drug abuse and drug trafficking, Uruguay is taking an important step towards responsible regulation of an existing reality.”

Hannah Hetzer
DPA Policy Manager of the Americas
“Uruguay takes first step toward becoming first nation to legalize marijuana industry”
August 1, 2013

DPA News
"At the heart of the Uruguayan marijuana regulation bill is a focus on improving public health and public safety. Instead of closing their eyes to the problem of drug abuse and drug trafficking, Uruguay is taking an important step towards responsible regulation of an existing reality.”

Hannah Hetzer
DPA Policy Manager of the Americas
“Uruguay takes first step toward becoming first nation to legalize marijuana industry”
August 1, 2013
Uruguay is poised to go further by becoming the first country in the world to legally regulate the production, distribution and sale of marijuana. The measure, proposed by President José Mujica, integrates elements of Colorado’s and Washington’s laws with innovations from Europe and provisions unique to Uruguay.

DPA has been deeply involved in efforts to legalize marijuana in Uruguay since we first met with activists, journalists and government officials, including President José Mujica, in Montevideo in August 2012. At the invitation of local supporters of the marijuana legalization proposal, DPA’s policy manager for the Americas, Hannah Hetzer, spent six months in Uruguay coordinating a public education campaign that included input from political consultants and activists in the U.S. who had worked on last year’s campaigns in Colorado and Washington.

DPA has been working closely with the teams behind three of the best drug war documentaries to date – Sam Branson’s Breaking the Taboo, Eugene Jarecki’s Oscar-nominated The House I Live In, and Adrian Grenier’s How to Make Money Selling Drugs – to leverage them as advocacy tools.

Narrated by Morgan Freeman, Breaking the Taboo features several current and former heads of state, including President Bill Clinton, who candidly admits that “We could have fighting and killing over cigarettes if we made it a felony to sell a cigarette or smoke one, so we legalize them. If all you do is try to find a police or military solution to the problem, a lot of people die and it doesn’t solve the problem.” Breaking the Taboo broke the mold of traditional film distribution – releasing the film through Google and YouTube for free. The film has been viewed more than a million times and has generated worldwide press coverage on CNN, BBC, Time, Newsweek and more.

(Continues next page)
For *The House I Live In*, DPA produced a toolkit and other materials while working closely with local advocates to set up dozens of community screenings around the country. We continue to organize more screenings and are working to empower people from all walks of life to translate the film into real-world reform.

Meanwhile, *How to Make Money Selling Drugs*, produced by HBO’s *Entourage* star Adrian Grenier, exposes the intricacies of the illegal drug market from the perspectives of now-famous people who have sold drugs – from “Freeway Rick Ross” to rappers 50 Cent and Eminem. The film features experts and advocates (such as David Simon, Susan Sarandon and DPA Honorary Board Member Russell Simmons) who discuss the futility of the drug war and the urgent need for reform. To help viewers translate the film’s message into real-world advocacy, DPA partnered with the filmmakers to release an interactive app called “Tug of War on Drugs,” which is available for download from the Apple iTunes store and provides updates on the latest drug war news.

**Empowering Youth, Parents and Educators**

More and more parents are realizing that the drug war does nothing to protect their children – and even makes their lives more dangerous.

DPA promotes effective drug education for youth that moves beyond inaccurate, fear-based messages and zero-tolerance policies by offering honest, reality-based information grounded in dialogue and trust. Parents and schools understandably want children to abstain, but a fallback strategy is needed for those teens who just say “yes” or “maybe” or “sometimes” to alcohol and other drug use. Our recently-updated *Safety First* and *Beyond Zero Tolerance* materials provide parents and educators with honest information about alcohol and other drugs, as well as realistic options for dealing with adolescent drug use.

“Much of what we are doing in terms of drug education, treatment, and public policy is inconsistent with scientific data. In order to come to terms with what I have seen in the lab and read in the scientific literature, there is nothing else to do but speak out.”

Carl Hart
DPA Board Member
*All Things Considered*
June 11, 2013
DPA played an instrumental role in launching Moms United to End the War on Drugs, a national moms’ movement that seeks to stop the violence, mass incarceration, disease and overdose deaths that are the result of punitive and discriminatory drug policies. This campaign is also an explicit movement-building initiative that harnesses the moral authority of parents to highlight the drug war’s failures and to generate mainstream calls for widespread drug policy reform.

DPA also leverages media exposure to highlight cases of drug war overreach in our schools. In May, when a high school student in California who suffered from autism was targeted, pressured to find drugs, and arrested by an undercover cop posing as a student, DPA successfully pitched the story to dozens of news outlets while working with the student’s parents to hold the school district accountable.

Dr. Hart’s book plays an important role in DPA’s efforts to change how society thinks about drugs and people who use them. We’re promoting Dr. Hart and his book, pitching media and organizing large public events in New York City, Los Angeles, Miami, Denver and other cities.

Dr. Hart will travel to several more cities to speak about his book in late 2013 and early 2014 – so keep an eye out for an event in your area!

**Deepak Chopra Joins Movement to End the War on Drugs**

Physician, bestselling author and global thought leader Deepak Chopra has joined the Honorary Board of the Drug Policy Alliance.

The DPA Honorary Board includes prominent figures from both the left and the right who are renowned for their leadership in the fields of law, health, business, media and politics – from Harry Belafonte, Russell Simmons and Sting to the former U.S. Secretary of State George P. Shultz, Secretary of Defense Frank Carlucci, and Chairman of the Federal Reserve Paul Volcker.

Known as a prolific author of more than sixty-five books with twenty-one *New York Times* bestsellers in both fiction and non-fiction categories, Dr. Chopra’s books have been translated into eighty-five languages. A former chief of staff at New England Memorial Hospital who went on to found the Chopra Foundation, the Chopra Center for Well-Being, and YouTube/ChopraWell, Dr. Chopra currently serves as a Senior Scientist with the Gallup Organization, an Adjunct Professor of Executive Programs at the Kellogg School of Management at Northwestern University, and a Distinguished Executive Scholar at Columbia Business School.

Chopra’s passion and thoughtfulness in articulating the moral urgency of drug policy reform provides DPA with a significant and influential ally.
Superstar-Studded Coalition to President Obama: It’s Time to Tackle Mass Incarceration and Drug Policy Reform

In April, a coalition of more than 175 artists, actors, athletes, elected officials and advocates, brought together by hip-hop pioneer and DPA Honorary Board Member Russell Simmons, presented an open letter to President Obama, urging him to address mass incarceration by shifting U.S. drug policies from a criminal approach to a health-based approach. The letter was signed by Sir Richard Branson, Will Smith, Sean “Diddy” Combs, Scarlett Johansson, Ron Howard, Jennifer Hudson, Demi Moore, Eva Longoria, Mark Wahlberg, Cameron Diaz, Lil Wayne, Nicki Minaj, Chris Rock, Russell Brand, John Legend, Ludacris, Jamie Foxx and John Hamm – just to name a few. The coalition not only sparked meaningful conversations about the war on drugs in the White House, but also encouraged the public to be more actively engaged.

New Technologies, New Audiences

More people like you are using DPA’s social networking channels and email action list than ever before. Our email list has quadrupled in the past three years to more than 270,000 subscribers – significantly increasing our ability to generate pressure on federal and state elected officials.

In the past year, readers like you have sent hundreds of thousands of targeted letters to policymakers and elected officials as part of our action alert campaigns.

We’ve also drawn in thousands more supporters through Facebook, Twitter and online video.

www.facebook.com/drugpolicy
www.twitter.com/drugpolicynews
www.youtube.com/drugpolicyalliance
Entertainment Community
La La Anthony
Roseanne Barr
Russell Brand
Jim Carrey
Cedric The Entertainer
Margaret Cho
Affion Crockett
Rosario Dawson
Cameron Diaz
Mike Epps
Omar Epps
Jamie Foxx
Tyrese Gibson
Adrian Grenier
Jon Hamm
Hill Harper
Woody Harrelson
Amber Heard
Dule Hill
Ron Howard
J Ivey
Terrence J
Eugene Jarecki
Kris Jenner
Scarlett Johansson
Kim Kardashian
Khloe Kardashian-Odom
Kourtney Kardashian
Sanaa Lathan
LL Cool J
Nia Long
Eva Longoria
AnnaLynne McCord
Demi Moore
Michael Moore
Keya Morgan
Jay Pharoah
Dominic Purcell
Tim Robbins
Chris Rock
Susan Sarandon
Sarah Silverman
Russell Simmons
Vanessa Simmons
Jada Pinkett Smith
Will Smith
Tika Sumpter
Gabrielle Union
Denise Vasi
Mark Wahlberg
Estella Warren

Faith Community
Bishop James Clark
Bishop Noel Jones
Bishop Clarence Laney
Bishop Edgar Vann
Dr. Iva Carruthers
Deepak Chopra
Father Michael Pfleger
Rabbi Robyn Fryer Bodzin
Rabbi Menachem Creditor
Rabbi Nina Mandel
Rev. Jamal Bryant
Rev. Delman Coates
Rev. Leah D. Daughtry
Rev. Dr. Fredrick Haynes
Rev. Michael McBride
Rev. Dr. W Franklyn Richardson
Rev. Barbara Skinner Williams

Music Industry
David Banner
Eric Benet
Andre “3000” Benjamin
Big Boi of Outkast
Warryn Campbell
Case
Charlamagne tha God
Sean “Diddy” Combs
Chuck D
DJ Envy
DJ Pauly D
Ani DiFranco
Jermaine Dupri
Missy Elliot
Estelle
Jason Flom
John Forte
Ghostface Killah
Ginuwine
Keri Hilson
Jennifer Hudson
Ice-T
Luke James
Trinidad James
Lyle Jennings
Jim Jones
Talib Kweli
John Legend
Ryan Leslie
Joanna “JoJo” Levesque
Kevin Liles
Ludacris
Li Wayne
Natalie Maines
Angie Martinez
Mary Mary
Nicki Minaj
Mya
Q-Tip
Busta Rhymes
Steve Rifkind
Samantha Ronson
Rick Ross
RZA
Timeflies
Katrina “Trina” Taylor
Teyana Taylor
Angela Yee

Business Leaders
Sir Richard Branson
Ron Busby, US Black Chamber of Commerce
Daymond John
Miryon Moore
Chip Rosenbloom, Owner of St. Louis Rams
Bobby Shriver

Elected Officials
Congressman Tony Cardenas
Congressman Keith Ellison
Congresswoman Marcia Fudge
Congresswoman Barbara Lee
Congressman Bobby Rush
Congressman Bobby Scott

Athletes
Brendon Ayanbadejo
Allan Houston
Israel Idonije
Lamar Odom
Etan Thomas
Isiah Thomas
Mike Tyson

Fashion Industry
Tyson Beckford
Seitia Ebanks
Kenza Fourati
Kimora Lee Simmons
Veronika Verekova

Media
Chris Broussard
Chuck Creekmur, AllHipHop.com
Ed Gordon
TJ Holmes
Cathy Hughes, Radio One
Alfred Liggins, Radio One
Dylan Ratigan
Jim Wallis, Sojourners
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Prof. Michael Eric Dyson
Dr. Christopher Emdin
Dr. Michael Eric Dyson
Dr. Michael Fauntroy
Dr. Eddie Glaude
Airicka Gordon-Taylor
Dream Hampton
Dr. Marc Lamont Hill
Naomi Klein
Dr. Jawanza Kunjufu
Dr. Wilmer Leon
Dr. Julianne Malveaux
Dr. John E. Maupin, Jr., Morehouse School of Medicine
Kevin Powell
Dr. Stanley Pritchett, Morris Brown College
Rick “Freeway” Ross
Dr. Tyra Seldon, Co Chair, Education Over Incarceration (EOI)
Dr. Beverly Daniel Tatum, Spelman College
Terrie Williams
Sensible Marijuana Regulation

Marijuana prohibition is unique among American criminal laws. No other law is enforced so widely and harshly yet deemed unnecessary by such a substantial portion of the population. It has resulted in more than 20 million arrests since 1970 and has deprived responsible people of their jobs, educational opportunities, property and freedom.

Our marijuana policy reform efforts focus on making marijuana legally available for medical purposes, reducing criminal penalties and arrests for possession, and ultimately ending marijuana prohibition in the U.S. and abroad. Because of our work, millions of people are no longer criminals simply for using marijuana.

Colorado and Washington Legalize Marijuana, Make History

Marijuana legalization moved into the mainstream of U.S. and international politics when Colorado and Washington became the first states in the country – and the first jurisdictions anywhere in the world – to approve legally regulating the production, distribution and sale of marijuana. DPA provided roughly one-third of the funding for the Washington initiative, while in Colorado we were deeply involved in the research, drafting, funding and on-the-ground campaign.

Uruguay is poised to go many steps further by becoming the first country in the world to legally regulate the production, distribution and sale of marijuana. DPA has been deeply involved in the efforts to legalize marijuana in Uruguay.

Now, we’re working to ensure the new marijuana legalization laws in Colorado and Washington are implemented effectively. We will keep applying pressure on the Obama administration and the Department of Justice to allow that to happen.

Another priority of ours is to expand regulated medical marijuana distribution nationwide. And we’re laying the groundwork for several marijuana legalization ballot initiative wins in 2016 – most likely in California, Oregon and/or Maine.
DPA's full page in the *New York Times* thanks voters in Colorado and Washington and emphasizes the growing support for drug policy reform among people from across the political spectrum.
Leading the Charge to Eliminate Marijuana Arrests in New York, New Jersey and Beyond

Marijuana arrests are the engine driving the U.S. war on drugs. Nearly half of all drug arrests every year are for marijuana, and the vast majority are for mere possession. These arrests disproportionately affect black and Latino people, although whites use and sell marijuana at similar rates. Many of those who are arrested are saddled with a criminal conviction that can make it difficult or impossible to vote, obtain educational loans, get a job, secure housing, or even adopt a child. In addition, the huge number of marijuana arrests each year usurps scarce law enforcement, criminal justice, and treatment resources at enormous cost to U.S. taxpayers.

DPA is working to reduce the number of marijuana arrests and associated penalties by crafting and advocating for legislation removing or reducing criminal penalties. DPA’s efforts in New Jersey – and especially in New York – brought those states tantalizingly close to passing legislation to decriminalize marijuana.

Over the past 15 years, New York City has become the marijuana arrest capital of the world. Even though marijuana possession has been decriminalized in New York State since 1977, more than 50,000 people were arrested for marijuana possession in the city in 2011. More than 84 percent of those arrested were people of color – even though young white people use marijuana at higher rates. These arrests cost NYC taxpayers $75 million each year, amounting to more than $600 million over the last decade. Most of these arrests are the result of illegal searches and false charges.

With your help, our progress has set the stage for important future victories.
DPA Brings Marijuana Reform to Electoral Politics

Candidates across the country who support drug policy reform are winning elections – and those who support the status quo are paying an increasingly steep price for their intransigence. In the last year, DPA contributed and raised substantial funds for candidates who share our values and were running against drug war proponents.

In El Paso, Texas, a former city councilman, Beto O’Rourke, who had attracted national attention with his advocacy for marijuana legalization, defeated an eight-term incumbent who had stubbornly defended the drug war. In the race for attorney general of Oregon, Ellen Rosenblum, a pro-medical marijuana judge, defeated a heavily-favored former U.S. attorney who had been hostile to medical marijuana, with the issue emerging as a prominent one in the campaign.

The results in Oregon demonstrated the negative political costs of aggressively undermining state medical marijuana laws, while election results in El Paso provided evidence that vigorous advocacy for marijuana legalization is no bar to getting elected to Congress – even in Texas. National media picked up on those messages, in large part because of DPA’s media outreach.

### Poll: Do you think the use of marijuana should be made legal?

<table>
<thead>
<tr>
<th>Year</th>
<th>% No, illegal</th>
<th>% Yes, legal</th>
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<tr>
<td>1977</td>
<td>70%</td>
<td>28%</td>
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<td>70%</td>
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<td>60%</td>
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<tr>
<td>2009</td>
<td>54%</td>
<td>44%</td>
</tr>
<tr>
<td>2013</td>
<td>58%</td>
<td>39%</td>
</tr>
</tbody>
</table>

Source: Gallup, “For First Time, Americans Favor Legalizing Marijuana,” October 22, 2013.
Challenging the Drug War and Mass Incarceration

More than half a million people are locked up in U.S. prisons and jails today for violating a drug law. They are disproportionately black and Latino. Arresting, prosecuting and incarcerating these people costs tens of billions of dollars annually.

DPA’s goal is to reduce the role of criminalization in drug policy to the maximum extent possible while protecting public safety and health. With your support, we have led the way in rolling back harsh sentences and promoting alternatives to incarceration for drug possession and other drug law violations. DPA has played a pivotal role in the reform of dozens of drug laws at the city, state and federal levels. Together, we have directly improved the lives of hundreds of thousands of people by preventing them from being arrested or incarcerated or by shortening the length of time they spend behind bars.

Making Your Voice Heard In Congress

Over the past few years, DPA’s Office of National Affairs in Washington, D.C. has emerged as the most credible and influential critic of federal drug policies. The Office of National Affairs develops and advances federal drug policy reforms, educates policymakers on our principles, builds strategic alliances, and mobilizes voters to pressure their representatives for reform.

In May, DPA released An Exit Strategy for the Failed War on Drugs, our first-ever federal legislative guide. This comprehensive report contains both broad and incremental recommendations for legislative reforms covering civil rights, deficit reduction, law enforcement, foreign policy, sentencing and re-entry, effective drug treatment, and drug prevention education.

In August, momentum for federal criminal justice reform accelerated when Attorney General Eric Holder announced major federal sentencing policy changes, including dropping the use of mandatory minimum sentencing in certain drug cases, expediting the release of certain nonviolent elderly prisoners, leaving more offenses to state courts to deal with, and working with Congress to pass bi-partisan sentencing reform. While this is a significant development – the first time a U.S. Attorney General has addressed the issue of mass incarceration in such strong language, or with specific proposals – it doesn’t go nearly far enough.
Daniel Vega Hernandez, whose family was forced to move to the U.S. to escape drug war violence, protests in front of the School of the Americas in Fort Benning, Georgia.
Recruiting New Allies and Empowering Longtime Advocates

It’s essential that we do all we can right now to build momentum for reform. More than ever before, people and organizations are open to fresh ideas about how to move past the failed policies of the drug war, and those on the front lines must be prepared to respond.

DPA’s movement building team is fighting to end the drug war by recruiting new allies, empowering longtime advocates, and changing hearts and minds. Our vision is to unite all of our allies – those working on issues like racial justice, public health, criminal justice reform, drug education, marijuana law reform, and human rights – behind our work to end the drug war. We channel your support to fund, mentor, train and provide resources to dozens of local and national organizations. And we challenge other prominent organizations across the political spectrum to take up our fight.

By building this movement, we have more than tripled the number of states where DPA is directly fighting for reform, and we have connected fellow reformers with others around the country with whom they can strategize and strengthen their own campaigns. We persistently “connect the dots” of drug policy issues for people and other organizations that come to understand the importance of drug policy reform from their own experience.

For example, DPA has worked diligently with religious leaders to address the racial injustices of the drug war. Executive Director Ethan Nadelmann and DPA Board Member Rev. Edwin Sanders led a meeting of senior pastors to plan an exit strategy to the war on drugs at the highly-regarded Samuel DeWitt Proctor Conference, a gathering of hundreds of influential African-American faith leaders. We also worked closely with the conference planners to make sure that drug war issues take center stage in front of this crucial audience.

The drug war is a national and global problem – but the practical solutions and political will for reform emerge from people and organizations working at the grassroots level to change policy from the ground up. The challenge is that those who work locally are typically so focused on day-to-day issues and limited in resources that they rarely get the opportunity to engage with new ideas and strategies. We can’t build the drug policy reform movement without breaking down the barriers and knocking down the silos into which organizations inevitably compartmentalize themselves.

With your support, we are facilitating an evolution in thinking about drug policy – and fostering new collaborative relationships that are bringing about a proliferation of local reforms.

Advancing Reforms to Address California’s Incarceration Crisis

For more than a decade in California, the Drug Policy Alliance has sponsored and supported some of the nation’s most far-reaching criminal justice reforms. In 2000, we spearheaded Proposition 36, which diverted more than 300,000 Californians from incarceration into treatment, reducing associated costs by more than $2.5 billion.

In 2012, DPA worked closely with allies in California to pass an historic ballot initiative to reform the state’s “three strikes” law. With this initiative’s two-to-one victory at the ballot box – as well as numerous polls demonstrating that more than 70 percent of Californians support reducing penalties for drug possession – DPA believes now is the time for real sentencing reform in California.
With Governor Jerry Brown’s 2011 landmark shift of low-level offenders from state to county control, known as Public Safety Realignment, DPA has taken on a greater role in county criminal justice system advocacy and implementation. DPA staff serve on the San Francisco Sentencing Commission, the Los Angeles County Probation Community Advisory Committee, and have provided key testimony to California’s Little Hoover Commission on Sentencing Reform.

In 2013, we worked toward our ultimate goal to treat drug use as a public health issue as opposed to a criminal issue for which people need to be punished. In 2012 and 2013, DPA cosponsored bills to reduce the penalty for simple drug possession from a felony to a misdemeanor or a “wobbler”. While the legislation did not succeed, the campaigns have raised tremendous public awareness and support, including favorable editorials in every major California newspaper. In 2013, DPA also cosponsored legislation to eliminate the lifetime ban on food stamps for people convicted of drug felonies in California. These reforms would reduce the state prison and county jail populations in actual numbers as well as in length of stay, and they will decrease recidivism rates through enhanced access to public benefits and drug treatment.

Making New York State A Model For the Nation

In 2009, New York finally overhauled its draconian Rockefeller Drug Laws, the culmination of an extensive, DPA-led campaign for reform. Since then, we have been uniting allies to craft and implement more sensible drug policies.

In April, DPA released a comprehensive report called Blueprint for a Public Health and Safety Approach to Drug Policy in collaboration with the New York Academy of Medicine, one of the world’s leading urban health research institutions. The 80-page report provides a comprehensive roadmap for integrating prevention, treatment, harm reduction and public safety in the hopes that New York can establish a more effective and evidence-based approach to drug policy that will improve the health and safety of communities across the state. We are using this report to move the state’s drug policies toward a health-centered model, while reducing the role of criminalization to the greatest extent possible.

The Blueprint made a big splash and even got the attention of the New York Times editorial board, who referenced the report in a powerful op-ed calling for major changes to the state’s drug treatment system.

(Continues next page)
Taking a Stand and Beating Back New Drug Prohibitions

A series of synthetic products have emerged that simulate the effects of prohibited drugs like marijuana, ecstasy (MDMA), opioids, cocaine and methamphetamine. Often called “legal highs” or “research chemicals” and largely unregulated, these drugs may cause considerably more harm than the substances they are designed to mimic. While states and Congress have rushed to prohibit these chemicals, manufacturers have invented slight new variations of the same substances to skirt the bans.

DPA is fighting back against criminalization, urging sensible legislative responses such as establishing safety standards and regulatory controls on sale and possession that include age restrictions, product labeling requirements, and marketing, branding and retail display restrictions.

Meanwhile, DPA is working to promote New Zealand’s landmark new law that will regulate and control – rather than criminalize – new synthetic drugs.

Even as legislators increasingly embrace various drug policy reforms, the knee-jerk criminalization of new drugs demonstrates that elected officials still tend to prohibit first, and ask questions later. We will continue to neutralize the threat presented by these new substances and to ensure that lawmakers learn from the lessons of the past by passing laws to regulate and control them.

Fighting for Veterans Caught in the Drug War

On Veterans Day, DPA released a new edition of our seminal report, *Healing a Broken System: Veterans Battling Addiction and Incarceration*. The report examines the significant barriers that veterans face in obtaining effective treatment for mental health and substance misuse problems, and the tragic consequences of leaving these wounds of war untreated. It includes new sections on research evaluating the safety and efficacy of medical marijuana and MDMA-assisted psychotherapy as treatments for post-traumatic stress disorder.

The report comes at a critical time. As more veterans return from Iraq and Afghanistan, the number of incarcerated veterans is increasing significantly. The report recommends changes to state and federal laws that expand and improve alternatives to incarceration for veterans who commit nonviolent drug offenses, overdose prevention programs that target veterans who misuse substances or take prescription medications, and increased access to medication-assisted therapies such as methadone and buprenorphine for veterans who struggle with opiate dependence.

Challenging the Drug War and Mass Incarceration

(continued)

Now, New York is in prime position to lead the nation in a new direction by shifting the emphasis of its drug policy from criminalization to a health-based approach.

With your support, we are making New York State a model for the nation – this time for a more equitable, cost-effective, and evidence-based approach to drug policy.

The New York Times

“To its great credit, New York was one of the first states to back away from the policies it helped to create. In 2009, it revised the Rockefeller laws, with the aim of sending more low-level, nonviolent offenders to treatment instead of to prison. That step leaves it in a good position to take advantage of the Affordable Care Act and create a system for treating drug problems that is free of the poor coordination and interagency conflicts. A timely new report issued by the New York Academy of Medicine and the Drug Policy Alliance, an advocacy group, provides a detailed blueprint for how the state could remake its drug treatment delivery system and remove public policy obstacles to timely and accessible treatment.”

New York Times Editorial Board

“The Next Step in Drug Treatment”

April 26, 2013
This summer, DPA built on this momentum by introducing a campaign to protect New Mexico’s military veterans’ legal access to medical marijuana. New Mexico’s medical marijuana program is considered a nationwide model – in 2007 New Mexico became the first state to develop and implement a state-licensed medical marijuana production and distribution system, and in 2009 it became the first medical marijuana state to specifically include post-traumatic stress disorder as a qualifying condition. Today, PTSD is the qualifying condition for 40 percent of the state’s medical marijuana patients.

During her 2010 gubernatorial campaign, Governor Susana Martinez vowed to repeal New Mexico’s medical marijuana law. In 2012, access to medical marijuana for people diagnosed with PTSD was in danger when a petition was brought to the Department of Health requesting that PTSD be eliminated from the list of conditions allowed for eligibility in the state’s medical marijuana program.

Fortunately, in May, the DOH upheld a recommendation by the Medical Cannabis Program’s Medical Advisory Board and announced that Post Traumatic Stress Disorder (PTSD) will remain a qualifying condition. Still, many New Mexico veterans are finding it difficult to access effective and safe treatments for their conditions and are sometimes fired from their jobs for being legal patients in the state-run program. DPA is committed to protecting and expanding New Mexico’s innovative program and leveraging its success as a nationwide model.

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**Thwarting the Latest Drug Testing Craze**

Over the past decade, DPA has helped to legally challenge mandatory drug testing as a condition of employment and school-based extracurricular activities.

Drug war zealots – with funding and assistance from the drug testing industry – are now demanding that people in need of public assistance be tested. Thirty-one states introduced legislation in 2012 and 2013 that would require drug testing of individuals who receive many forms of public assistance, including Medicaid, Temporary Assistance for Needy Families, welfare and unemployment. We helped to defeat most of these bills as legislators grasped that they are fiscally unsound, unconstitutional, and lack scientific proof.

When Florida’s drug testing bill passed in 2012, DPA filed an amicus brief in support of an Orlando man who challenged the law in court. Earlier this year, a Florida Appeals court ruled the state’s law unconstitutional – a significant victory for common sense and civil liberties.

Drug testing has been instrumental in the drug war’s mission to identify people who use drugs and to strip them of rights, freedoms, opportunities and benefits. We will continue to fend off these invasive and ineffective policies.
Moving Toward a Health-Based Approach

We advocate for a new bottom line in drug policy – one that focuses on reducing the cumulative death, disease, crime and suffering associated with both drug misuse and drug prohibition. This means supporting harm reduction interventions that are grounded in science, compassion, health and human rights.

As a DPA member, you are helping create access to life-saving health services for people struggling with drug problems. DPA promotes voluntary counseling and treatment, including substitution therapies such as methadone, buprenorphine and heroin maintenance programs for people struggling with addiction. And as overdose deaths have more than doubled in the past decade, DPA has taken the lead in promoting effective strategies for reducing fatalities.

Taking the Lead to Address Overdose Deaths

With more than 30,000 people dying from accidental drug overdose annually in the U.S. – overtaking automobile accidents for the first time – you might think that policymakers, the media, and health advocates would be calling for action. After all, that’s roughly 720 people dying every week, equivalent to two large passenger jets crashing every seven days. But the response so far has been tepid.

DPA is taking the lead in combating this overlooked problem. We advocate for a range of ways to prevent overdose, such as 911 Good Samaritan laws, improved naloxone access, fact-based education for people who might potentially be at risk of an overdose, and incorporating overdose prevention into existing drug education programs – without restricting legitimate access to pain control medication.

This situation with overdose policy is akin to the AIDS crisis of the 1980s, when the government’s response was entirely inadequate while the nonprofit sector was slow to come around, with the exception of a few key visionaries. Hundreds of thousands of people died as a result. It’s happening again, and the government and the people who care about health and safety – and have the resources to do something about it – have a moral obligation to respond.
Moving Toward a Health-Based Approach
The chance of surviving an overdose, like that of surviving a heart attack, depends greatly on how fast one receives medical assistance. Witnesses to heart attacks rarely think twice about calling 911, but witnesses to an overdose often hesitate to call for help or, in many cases, simply don’t make the call. The most common reason people cite for not calling 911 is fear of police involvement. People using drugs illegally often fear arrest, even in cases where they need professional medical assistance for a friend or family member. The best way to encourage overdose witnesses to seek medical help is to exempt them from criminal prosecution, an approach often referred to as 911 Good Samaritan immunity laws.

DPA spearheaded the passage of the nation’s first 911 Good Samaritan law in New Mexico in 2007. Since then, our momentum has only grown, as 13 more states and the District of Columbia have passed such laws. DPA is responsible for the passage of Good Samaritan legislation in California, Colorado, New Jersey, New Mexico, New York, Vermont and Washington, DC, while DPA-funded allies led the charge in Connecticut, Illinois, North Carolina and Rhode Island.

Our hardest-fought victory was in New Jersey, where DPA championed a successful bill that was passed by the state legislature in 2012, but vetoed by Governor Chris Christie. After nearly a year of escalating public and political pressure, Christie made a rare reversal and signed our 911 Good Samaritan provision into law with a signing ceremony in May.

In New York State, DPA spearheaded passage of the nation’s most far-reaching law in 2011 – in addition to protection from charge and prosecution, it also provides protection from arrest. Our New York State office has also led the nation’s most far-reaching implementation campaign, working closely with state health agencies to publicize the law to affected communities and law enforcement. DPA is now working in California, Colorado, New Jersey and the District of Columbia to replicate this implementation campaign.

**911 Good Samaritan Laws: Preventing Overdose, Saving Lives**

DPA spearheaded passage of “911 Good Samaritan Laws” Around the Country

These laws send a strong message that stigma and criminalization should not be barriers to calling 911 in the event of an overdose – and that the harms of drugs can best be reduced through a framework emphasizing public health and wellbeing rather than criminalization.
Improving Access to Naloxone

For years, DPA has advocated for the broad distribution of naloxone, an inexpensive and easily administered overdose antidote for opiate drugs. Approved by the FDA since 1971, naloxone is non-addictive and non-toxic – and research shows that it can cut overdose death rates by 50 percent.

Eleven states – Virginia, California, Connecticut, Illinois, Massachusetts, New Jersey, New Mexico, New York, Rhode Island, North Carolina and Washington State – as well as the District of Columbia, have enacted laws providing legal protection from civil or criminal liability for medical professionals and laypeople who prescribe or administer naloxone to those at risk for drug overdose death.

Building Support for the First Supervised Injection Facility in the U.S.

Supervised Injection Facilities (SIFs) are places where people can inject drugs under medical supervision and can connect to health care services – from primary care to treat disease and infection, to addiction counseling and treatment. There is overwhelming evidence that SIFs are effective in reducing new HIV infections, overdose deaths and public nuisance – and that they do not increase drug use or criminal activity. There are 92 SIFs operating in 61 cities around the world – but none in the U.S.

DPA is working in San Francisco with advocates, service providers, and community members to create the political will to support a SIF: A broad array of key stakeholders – researchers, doctors, people who use drugs, police officers, and even political candidates and members of the city’s Board of Supervisors – have spoken out in favor of establishing a SIF in San Francisco.

(Re-)Starting the Conversation: Heroin Maintenance in the United States

Heroin maintenance programs allow people who are addicted to illegal heroin to obtain pharmaceutical heroin legally from clinics if other treatments have failed. Studies from Canada, Germany, England, the Netherlands, Spain and Switzerland show that this cutting-edge treatment is cost-effective, successful at reducing criminality and problematic drug use, and improves the mental and physical health of participants.

While a research trial in the U.S. remains several years away, DPA has a long-term commitment to establishing heroin maintenance programs in North America. In 1998, we initiated the discussions that led to Canada’s successful trial, the North American Opiate Medication Initiative (NAOMI). The results, published in 2009 in a groundbreaking article in the New England Journal of Medicine, provide compelling evidence that heroin maintenance is effective for people who have not succeeded with methadone maintenance.

Ultimately, DPA supports heroin maintenance programs not just because of the powerful evidence that they save lives – but also because of our commitment to the principle that science should not be trumped by politics or unfounded social stigmas. Furthermore, heroin maintenance can transform people’s understanding of the nature of addiction – by demonstrating that addiction is not just about a particular drug, but about the legal and social context in which it is used.

Los Angeles Times

“It’s rare that a leading cause of death is so preventable, which makes the underutilization of naloxone all the more tragic. We need to ensure that it is available wherever it might save lives.”

Lynne Lyman
DPA California State Director
“Drug overdose prevention could be right at our fingertips”
April 16, 2013
Foundation Support

DPA received support from 17 local and national foundations this year. Most support specific parts of our agenda that align with their own organizational priorities, on issues including racial justice, prison reform, human rights, civil liberties, HIV/AIDS prevention, and community health.

Con Alma Health Foundation
The Con Alma Health Foundation is the leading health funder in New Mexico. This past year they supported our efforts to establish a pilot project in Santa Fe to provide services instead of incarceration to people struggling with drug-related problems.

Curtis M. McGraw Foundation
This family foundation based in Princeton is the longest-running funder of our efforts to expand access to sterile syringes to prevent the spread of HIV/AIDS in New Jersey.

Doris Goodwin Walbridge Foundation
The Walbridge Foundation supports local human services agencies and their advocates in New Mexico. They have provided critical funding for the harm reduction and sentencing reform work of our Santa Fe office since 2008.

Fund for Nonviolence
The Fund for Nonviolence supports social change and provides grants to create a justice system that treats every human being with dignity. They are a key ally in our criminal justice reform advocacy in California.

Hugh M. Hefner Foundation
Supporting cutting-edge civil liberties issues since the 1960s, they have funded drug policy reform for more than two decades and have been providing DPA with reliable general operating support for many years.

McCune Charitable Foundation
This foundation provided DPA with critical seed funding when we opened our office in Santa Fe in 2000. This year, they helped support our efforts to establish a pilot project in Santa Fe to provide services instead of incarceration to people struggling with drug-related problems.

MAC AIDS Fund
Funded by sales from MAC Cosmetics VIVA GLAM lipstick line, the MAC AIDS Fund is a leader in the field of harm reduction and one of the largest private sources of funding for HIV/AIDS organizations. They provide major support for our harm reduction advocacy across the country.

New York Foundation
A steadfast supporter of progressive community organizing and advocacy, they fund DPA’s work to end New York City’s marijuana arrest crusade in collaboration with the Center for Non-Leadership on Urban Solutions, Voices of Community Advocates and Leaders, and the Marijuana Arrest Research Project.

Open Society Foundations
No other foundation has done more to advance drug policy reform than OSF, providing substantial general operating support to DPA and grants to our allies in the field. DPA’s predecessor organization, The Lindesmith Center, became OSF’s first U.S.-based project in 1994.

Public Welfare Foundation
The Public Welfare Foundation has been addressing the needs of underserved communities for decades and is among the most respected criminal justice reform organizations today. They have been funding DPA since 2008 and last year supported our sentencing reform efforts in New Jersey.

Rockefeller Family Fund
The Rockefeller Family Fund combines advocacy and philanthropy to support a range of issues, including institutional accountability and individual liberty. They gave DPA a grant in 2012 to support our campaign to end New York City’s marijuana arrest crusade.

Rosenberg Foundation
Providing critical funding to advocates in California, the Rosenberg Foundation believes that criminal justice reform is one of the most urgent civil rights issues of our day. They are a key ally in our work to end incarceration for drug possession in California and improve the lives of people returning home from prison.

Santa Fe Community Foundation
The Santa Fe Community Foundation provides critical funding to a wide range of local organizations. They are supporting our efforts to establish a pilot project in Santa Fe to provide services instead of incarceration to people struggling with drug-related problems.

Shelley and Donald Rubin Foundation
Based in New York, this family foundation funds the arts, human services, and social justice causes. They support our Know Your Rights and Build Your Future community training project, an essential component of our campaign to end New York City’s marijuana arrest crusade.

Syringe Access Fund
This consortium of funders, managed by AIDS United, has played a pivotal role in expanding access to sterile syringes across the U.S. and has supported DPA’s work in California and New Jersey since 2004.

The Libra Foundation
The Libra Foundation supports organizations that promote fundamental freedoms and human rights in the U.S. and around the world. A long-time DPA supporter, this year they funded our national criminal justice reform advocacy.

Zanyi and Isabelle Krieger Fund
A vital foundation primarily serving the people of Baltimore, the Krieger Fund has been funding DPA since 2005, most recently with a grant for general operating support.

The Drug Policy Alliance Advocacy Grants Program seeks to promote policy change and advance drug policy reform at the local, state and national levels by strategically funding smaller, geographically limited or single-issue projects. Funded annually at a level of roughly $1.2 million, the Advocacy Grants program works to raise awareness and promote policy change through two vehicles: the Promoting Policy Change Program and the Special Opportunities Program.

Promoting Policy Change
A New PATH
AlterNet
California Society of Addiction Medicine
Center for NuLeadership on Urban Solutions
CitiWide Harm Reduction
Colorado Criminal Justice Reform Coalition
DARE (Direct Action for Rights and Equality)
DRONet Foundation Inc.
Drug Policy Forum of Hawaii
Drug Truth Network
Harm Reduction Action Center
Healthy Communities Initiative
Illinois Consortium on Drug Policy/Institute for Metropolitan Affairs at Roosevelt University
Justice Strategies
CANGRESS
Mothers Against
Teen Violence
New Mexico Women’s Justice Project
New York Academy of Medicine
North Carolina Harm Reduction Coalition
One Voice Mississippi
Project Lazarus
Project South
San Francisco Drug Users’ Union
The Defender Association
The Ordinary People Society
The People’s Harm Reduction Alliance
UpFront Programs
VOCAL
William C. Velasquez Institute
Women With A Vision
### Special Opportunities Program

- A Better Way Foundation
- Alabama Citizens for Drug Policy Reform
- Anchor Recovery Community Center
- Cannabis Education Project
- Central Outreach and Advocacy Center
- Chicago Recovery Alliance
- Chico Peace & Justice Center
- Citizen Engagement Laboratory
- Colorado Foundation for Public Health and Environment
- DanceSafe
- Georgia Justice Project
- Illinois Consortium on Drug Policy
- Institute of the Black World 21st Century
- Justice Mapping Systems
- Marijuana Majority
- National Advocates for Pregnant Women
- North Carolina Harm Reduction Coalition
- People Assisting Positive Actions
- Progressive Christians Uniting
- Protect Families First
- Public Health Foundation Enterprises
- Samuel DeWitt Proctor Conference
- Sensible Colorado
- Southern Coalition for Social Justice
- Students for Sensible Drug Policy
- Texas Criminal Justice Coalition
- The AMOS Project
- The Center for Prisoner Health and Human Rights
- VOCAL
- William C. Velasquez Institute
- Women on the Rise Telling Her Story
- Young Women United

### DPA Honorary Board

- Former Mayor Rocky Anderson
- Harry Belafonte
- Former Defense Secretary Frank Carlucci
- Deepak Chopra
- Congressman John Conyers, Jr.
- Walter Cronkite [1916-2009]
- Ram Dass
- Dr. Vincent Dole [1913-2006]
- Former Surgeon General Joycelyn Elders
- Judge Nancy Gertner
- Former Police Chief Penny Harrington
- Calvin Hill
- Arianna Huffington
- Former Governor Gary Johnson
- Judge John Kane
- Former Attorney General Nicholas deB. Katzenbach [1922-2012]
- Former Police Chief Joseph McNamara
- Former Police Commissioner Patrick V. Murphy [1920-2011]
- Dr. Beny J. Pirm
- Dennis Rivera
- Former Mayor Kurt Schmoke
- Dr. Charles Schuster [1930-2011]
- Alexander Shulgin
- Former Secretary of State George P. Shultz
- Russell Simmons
- Judge Robert Sweet
- Former Chairman of the Federal Reserve Paul Volcker

### International Honorary Board (In formation)

- Richard Branson
  - Founder, Virgin Group
- Ruth Dreifuss
  - Former President of the Swiss Confederation
- Václav Havel [1936-2011]
  - Former President of the Czech Republic
- Sting

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  - Senator, The Senate of Canada
- Christine Downton
  - Former Vice Chairman and Founding Partner of Pareto Partners
- Jodie Evans
  - Co-founder, CODEPINK
- James E. Ferguson, II
  - Senior Partner, Ferguson, Stein, Chambers Law Offices
- Jason Flom
  - President, Lava Records
- Ira Glasser, DPA Board President
  - Former Executive Director, American Civil Liberties Union
- Carl Hart, PhD
  - New York State Psychiatric Institute
- Mathilde Krim, PhD
  - Founding Chair, American Foundation for AIDS Research (amfAR)
- David C. Lewis, MD
  - Founding Director, Center for Alcohol and Addiction Studies, Brown University
- Pamela Lichty
  - President, Drug Policy Forum of Hawai‘i
- Ethan Nadelmann, JD, PhD
  - Executive Director, Drug Policy Alliance
- Robert Newman, MD
  - Director, Baron Edmond de Rothschild Chemical Dependency Institute at Beth Israel Medical Center
- Rev. Edwin Sanders, DPA Board Secretary
  - Senior Servant, Metropolitan Interdenominational Church Coordinator, Religious Leaders for a More Just and Compassionate Drug Policy
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  - Editor-in-Chief, Globalgrind.com
  - Political Director to Russell Simmons
- George Soros
  - Chairman, Soros Fund Management
- Ilona Szabo de Carvalho
  - Director, Igarapé Institute
- John Vasconcellos
  - Former California State Senator
  - Co-Founder, The Politics of Trust
- Richard B. Wolf, DPA Board Treasurer
  - Chairman of Board, Consolidated Dye
DPA Staff

Management Team
Ethan Nadelmann, Executive Director
Ryan Chavez, Managing Director, Finance & Administration
Sharda Sekaran, Managing Director, Communications
Stephen Gutwillig, Deputy Executive Director, Programs
Jill Harris, Managing Director, Strategic Initiatives
Clovis Thorn, Managing Director, Development

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Jag Davies, Publications Manager
Megan Farrington, Deputy Director, Internet Communications
Melissa Franqui, Communications Associate
Jeanette Irwin, Director, Internet Communications
Stefanie Jones, Event Manager
Tommy McDonald, Deputy Director, Media Relations
Kristen Millnick, Internet Communications Coordinator
Tony Newman, Director, Media Relations
Anthony Papa, Manager, Media Relations
Daniel Robelo, Research Coordinator
Derek Rosenfeld, Internet Communications Coordinator
Sharda Sekaran, Managing Director, Communications

Development
Meral Agish, Development Associate
David Glowka, Deputy Director, Development
Judit Grandchamps, Development Coordinator
Jeremy Horton, Membership Manager
Clovis Thorn, Managing Director, Development

Finance and Administration
David Abbott, Office Manager
Teresa Barrow, IT Support Specialist
Ryan Chavez, Managing Director, Finance & Administration
Michael Linares, Executive Associate to Ethan Nadelmann
Lina Mingoia, Human Resources Manager
Boris Sporer, Director, Information Technology and Knowledge Management
Candida Ventimiglia, Controller

Public Policy

Headquarters
asha bandele, Director, Advocacy Grants Program
Yolande Cadore, Director, Strategic Partnerships
Jill Harris, Managing Director, Strategic Initiatives
Hannah Hetzer, Latin America Project Manager
Stephanie Polito, Administrative Associate, Advocacy Grants Program
Jeronimo Saldana, Legislative and Organizing Coordinator

Office of Legal Affairs
Daniel N. Abrahamson, Director, Legal Affairs
Michelle Asato, Administrative Associate
Lindsay LaSalle, Law Fellow
Theshia Naidoo, Senior Staff Attorney
Tamar Todd, Senior Staff Attorney

Office of National Affairs
Ashley Brazelton, Administrative Associate
Michael Collins, Policy Manager
Bill Piper, Director, National Affairs
Grant Smith, Federal Policy Manager
Maggie Taylor, Policy Associate
Jasmine Tyler, Deputy Director, National Affairs

State Policy Offices

California
Aviva Cushner, Administrative Associate, San Francisco
Armando Gudiño, Policy Associate, Southern California
Lynne Lyman, State Director, California
Meghan Ralston, Harm Reduction Manager, Southern California
Amanda Reiman, Policy Manager, California
Marsha Rosenbaum, Director Emerita, San Francisco
Laura Thomas, Deputy State Director, San Francisco

Colorado
Laura Pegram, Policy Associate
Art Way, Senior Drug Policy Manager, Colorado

New Jersey
Amanda Bent, Policy Associate
Meagan Glaser, Deputy Director, New Jersey
Roseanne Scotti, State Director, New Jersey
Elizabeth Thompson, Policy Coordinator

New Mexico
Monica Ault, Law Fellow
Jessica Gelay, Policy Coordinator, New Mexico
Emily Kaltenbach, State Director, New Mexico
Olivia-Belen Sloan, Outreach/Education Associate

New York
Kassandra Frederique, Policy Coordinator
Melody Lee, Policy Associate
Julie Netherland, Deputy State Director, New York
Alexis Posey, Policy Associate
Gabriel Sayegh, State Director, New York
## Drug Policy Alliance, a 501(c)(3) Organization

### DPA Statement of Financial Position FY2013
June 1, 2012 – May 31, 2013

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<tr>
<th>ASSETS</th>
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| LIABILITIES AND NET ASSETS | Val
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### DPA Statement of Activities FY2013

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### Notes

Several Drug Policy Alliance and Drug Policy Action donors have made multi-year pledges to these organizations. These unfulfilled pledges are projected future revenue that will be received within one to nine years and does not constitute an endowment. These donor commitments reflect a strong current and future financial outlook for the Drug Policy Alliance and Drug Policy Action.

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## Drug Policy Action, a 501(c)(4) Organization

### Drug Policy Action Statement of Financial Position FY2013
June 1, 2012 – May 31, 2013

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<tr>
<td><strong>Total Liabilities and Net Assets</strong></td>
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### Drug Policy Action Statement of Activities FY2013

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<td>Contributions temporarily restricted</td>
<td>$(559,221)</td>
</tr>
<tr>
<td><strong>Total Income</strong></td>
<td><strong>$2,420,532</strong></td>
</tr>
</tbody>
</table>

<table>
<thead>
<tr>
<th>EXPENSES</th>
<th>Value</th>
</tr>
</thead>
<tbody>
<tr>
<td>Program expenses</td>
<td>$1,934,909</td>
</tr>
<tr>
<td>Management</td>
<td>$162,400</td>
</tr>
<tr>
<td>Fundraising</td>
<td>$8,303</td>
</tr>
<tr>
<td><strong>Total Expenses</strong></td>
<td><strong>$2,105,612</strong></td>
</tr>
</tbody>
</table>

<table>
<thead>
<tr>
<th>CHANGE IN NET ASSETS</th>
<th>Value</th>
</tr>
</thead>
<tbody>
<tr>
<td>Unrestricted</td>
<td>$874,141</td>
</tr>
<tr>
<td>Temporarily restricted</td>
<td>$(559,221)</td>
</tr>
</tbody>
</table>

<table>
<thead>
<tr>
<th>CHANGE IN NET ASSETS</th>
<th>Value</th>
</tr>
</thead>
<tbody>
<tr>
<td>Net assets, beginning of year</td>
<td>$8,238,679</td>
</tr>
<tr>
<td>Net assets, end of year</td>
<td>$8,553,599</td>
</tr>
</tbody>
</table>

* Several Drug Policy Alliance and Drug Policy Action donors have made multi-year pledges to these organizations. These unfulfilled pledges are projected future revenue that will be received within one to nine years and does not constitute an endowment. These donor commitments reflect a strong current and future financial outlook for the Drug Policy Alliance and Drug Policy Action.
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